

## Tata group – promoter holding companies

### Tata Sons

Tata Sons is the promoter of all key Tata companies and holds the bulk of shareholding in these companies. The chairman of Tata Sons has traditionally been the chairman of the Tata group.

About 66 per cent of the equity capital of Tata Sons is held by philanthropic trusts endowed by members of the Tata family. The biggest of these trusts are the Sir Dorabji Tata Trust and the Sir Ratan Tata Trust, which were created by the families of the sons of Jamsetji Tata.

### Areas of business

Tata Sons is the owner of the Tata name and the Tata trademark, which are registered in India and several other countries. These are used by various Tata companies in relation to their products and services. The terms of use of the group mark and logo by Tata companies are governed by the Brand Equity and Business Promotion Agreement, which is signed by Tata Sons and individual group companies.

Apart from this, the company's activities are:

- To maintain shareholding in main operating companies.
- To invest in operating companies to facilitate growth.
- To promote the group's entry into new businesses.

Tata Sons has two divisions:

- **Tata Quality Management Services:** Helps Tata companies achieve business excellence through the Tata Business Excellence Model.
- **Tata Financial Services:** In-house financial consultancy which carries out long- and short-term financial planning for Tata companies.

### Board of directors, Tata Sons

- Ratan N Tata, Chairman
- Cyrus P Mistry, Deputy Chairman
- Farrokh K Kavarana
- R Gopalakrishnan
- Ishaat Hussain, finance director
- RK Krishna Kumar
- Arunkumar Gandhi

### Location

Tata Sons is based in Mumbai.

### Contact

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Bombay House  
24, Homi Mody Street  
Mumbai 400 001  
India

**Phone:** +91 (22) 6665 8282

## Tata Industries

Tata Industries was set up by Tata Sons in 1945 as a managing agency for the businesses it promoted. Following the abolition of the managing agency system, Tata Industries' mandate was recast, in the early 1980s, to promote Tata's entry into new and high-tech businesses.

Tata Industries has initiated and promoted Tata ventures in several sectors, including control systems, information technology, financial services, auto components, advanced materials, telecom hardware and telecommunication services.

### Areas of business

Tata Industries has two operating divisions which function as independent profit centres:

- **Tata Strategic Management Group:** An independent management consulting division that assists Tata as well as non-Tata companies in enhancing their competitive edge.
- **Tata Interactive Systems:** Among the world's leading e-learning organisations, it offers services such as project management, instructional design and graphics, and technical know-how.

Tata Industries' main activities are:

- To promote Tatas' entry into new businesses.
- To maintain shareholding in promoted companies.
- To invest in operating companies to facilitate growth.

### Board of directors, Tata Industries

- Ratan N Tata, Chairman
- Farrokh K Kavarana
- RK Krishna Kumar
- Ishaat Hussain
- S Ramadorai
- B Muthuraman
- Prasad R Menon
- Ravi Kant
- Cyrus P Mistry
- Kishor A Chaukar, managing director
- KRS Jamwal, executive director

### Location

Tata Industries is based in Mumbai.

### Contact

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